

Innovation and Practice

PLEASE NOTE – This reading list is not the final version for the 2019/20 academic year. Changes to readings may still be made ahead of the start of teaching.

View Online



1.

Northouse, P. G. Introduction to leadership: concepts and practice. (SAGE, 2018).

2.

Northouse, P. G. Leadership: theory and practice. (SAGE, 2016).

3.

Owen, Jo. (2009) The death of modern management. How to lead in the new world disorder. UK. Wiley.

4.

Hayes, J. The theory and practice of change management. (Palgrave Macmillan, 2014).

5.

Sutton, A. Work psychology in action. (Palgrave Macmillan, 2015).

6.

Gopee, N. & Galloway, J. Leadership and management in healthcare. (SAGE, 2017).

7.

Athwal D (2015) "Just Do It": nurse-led change in Nottingham. *Nursing Times*; 111: 11, 12-13.

8.

Attree, M. (2007) Factors influencing nurses' decision to raise concerns about care quality. *Journal of Nursing Management*. 15. pp. 392 – 402.

9.

Buchanan, D. A., Fitzgerald, L. & Ketley, D. The sustainability and spread of organizational change: modernizing healthcare. (Routledge, 2007).

10.

Brayford, D. & Weston, A. Evidence-based care for midwives: clinical effectiveness made easy. (Staffordshire University).

11.

Braine, M. E. (2006) Clinical Governance: applying theory to practice. *Nursing Standard*. 20. (20). 56 – 65.

12.

Burgess, R. New principles of best practice in clinical audit. (Radcliffe Pub, 2011).

13.

Chambers, R., Boath, E. & Rogers, D. Clinical effectiveness and clinical governance made easy. (Radcliffe, 2007).

14.

Craig, J. V. & Smyth, R. L. The evidence-based practice manual for nurses. (Churchill Livingstone Elsevier, 2012).

15.

De Bono, E. Six thinking hats. (Penguin Books, 2000).

16.

Department of Health (1998a): A First Class Service: quality in the new NHS, London: DoH.

17.

Department of Health (2008) Delivering Quality and Value: consultant clinical activity 2006 – 2007. Activity rates of Consultants in five surgical and five medical specialities. London. Department of Health.

18.

Department of Health (2008) High Quality care for All. NHS Next Stage Review Final Report. London. Department of Health.

19.

Department of Health (2010) Equity and Excellence: Liberating the NHS . London. Department of Health.

20.

Department of Health(2011) Clinical Leadership Competencies Framework. London. Department of Health.

21.

Fitzpatrick, J. (2007) Finding the evidence for evidence-based practice – part One: The Development of EBP. Nursing Times.

22.

Forbes, A. & Griffiths, P. (2002) Methodological strategies for the identification and

synthesis of 'evidence' to support decision-making in relation to complex healthcare systems and practices. *Nursing Inquiry*. 9. 141 – 155.

23.

Fraser, D.M. (2000) Action Research to Improve the pre-registration midwifery curriculum Part 2: case study evaluation in seven sites in England. *Midwifery*. 16. 277 – 286.

24.

Greenhalgh, T. (2004) How to Spread Good Ideas. A systematic review of the literature on diffusion, dissemination and sustainability of innovations in health service delivery and organisation. Report for the national Co-ordinating Centre for NHS Service Delivery and Organization R & D (NCCSDO). London.

25.

Ham, C. (2009) Lessons from the past decade for future health reforms. *BMJ*. Vol 339. 118 – 1022.

26.

Hamer, S. and Collinson, G.(1999) *Achieving Evidence Based Practice: a handbook for practitioners*, Edinburgh: Balliere Tindall/ RCN.

27.

Haxby, E., Hunter, D. & Jaggar, S. I. *An introduction to clinical governance and patient safety*. (Oxford University Press, 2010).

28.

Health Foundation (2011) *Are Clinicians engaged in quality improvement?* The Health Foundation. London.

29.

<https://www.nice.org.uk/Media/Default/About/what-we-do/Into-practice/Support-for-service->

improvement-and-audit/How-to-change-practice-barriers-to-change.pdf.

30.

<http://www.nursingtimes.net/change-challenge-toolkit/5083746.article>.

31.

<http://www.nursingtimes.net/nursing-practice-clinical-research/finding-the-research>.

32.

Iles, V. and Cranfield, S. (2004). Managing change in the NHS: Developing change management skills. London: SDO.

33.

Johnson, N., Penny, J., Robinson, D., Cooke, M.W., Fowler-Davies, S., Janes, G & Lister, S. (2010) Introducing service improvement to the initial training of clinical staff. Qual saf Health care. 19. 205 – 207. doi:10.1136/qshc.2007.024984.

34.

Iles, V. and Sutherland, K. (2001). Managing change in the NHS: Organisational change, a review for health care managers, professionals and researchers. London: SDO.

35.

Lambert, M.F., Topping, L. & Foy, R. (2007) The responsibilities of primary care trusts for implementing evidence-based health-care in policy and practice: what resources are needed? Clinical Governance Bulletin. 6. (6/6) 2 – 14.

36.

Lees, L. (2010) A practitioner's guide to service development. Nursing management. 17. (7) 30 – 35.

37.

McKee, L., Ferlie, E., Hyde, P., & Great Britain. National Health Service. Organizing and reorganizing: power and change in health care organizations. (Palgrave Macmillan, 2008).

38.

Gray, J. A. M. Evidence-based healthcare: [how to make health policy and management decisions]. (Churchill Livingstone, 2001).

39.

Marshall, M. N., Mannion, R., Nelson, E. and Davies, H. T. O. (2003). Managing change in the culture of general practice: qualitative case studies in primary care trusts. BMJ. 327, 13.9.2003, 599-601.

40.

Burgess, R. New principles of best practice in clinical audit. (Radcliffe Pub, 2011).

41.

Prochaska, J. O., DiClemente, C.C. & Norcross, J.C. (1992) In Search of How People Change. American Psychologist. (September) 1102 - 1114.

42.

Som, C. (2009) Sense making of clinical governance at different levels in NHS hospital Trusts. Clinical Governance. 14. (2). 98 -112.

43.

Swage, T. Clinical governance in health care practice. (Butterworth-Heinemann, 2003).

44.

Tanner, J. & Hale, C. (2002) Developing research capacity: Identifying and quantifying

nursing research activity in the NHS. NTresearch. 7. (3). 212 – 221.

45.

The Scottish Executive (2005) A Guide to Service Improvement. Measure, Analysis, Techniques and Solutions. Edinburgh. Scottish Executive.

46.

Verhoeven, F., Steehouder, M.F., Hendrix, R.M.G. & van Gemert-Pijnen, J.E.W.C. (2009) How nurses seek to evaluate clinical guidelines on the Internet. Journal of Advanced Nursing. 66. (1). 114 – 127.

47.

Walshe, K. (2009) Pseudoinnovation: the development and spread of healthcare quality improvement methodologies. International Journal for Quality in Health Care.1-7.

48.

<http://www.leadershipacademy.nhs.uk/resources/healthcare-leadership-model/>
<http://www.leadershipacademy.nhs.uk/wp-content/uploads/2012/11/NHSLeadership-Leadership-Framework-Clinical-Leadership-Competency-Framework-CLCF.pdf>.